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**Participants in the Executive Seminar
for CEOs**

John Phelan & Wife Joyce	Chairman New York Stock Exchange
George Bunting & Wife Anne (Audit only)	CEO Noxell
John Burns & Wife Margaret	CEO Vista Chemical Houston, Texas
Robert Cook	Chairman, VM Software Reston, Virginia
Caroline Hunt-Schoellkopf	CEO Rosewood Corp.
Robert Mallott	Chairman, F.M.C. Corp. Chicago, Illinois
Robert McGrath & Wife Joan	McGrath Corp. San Leandro, California
Yasuhiko Sata	CEO Tokibo Co. Japan
James Sutton	Chairman, UGI Corp. Valley Forge, Pennsylvania
Peter Thigpen & Wife Shelly	President of Levi Straus
Robert Yarnall & Wife Anne	Chairman, Envirik Corp.
Frederick Rawdon Dalrymple	Australian Ambassador to the U.S.
Cheik Omidon Kane	Minister of Planning & Cooperation of the Republic of Senegal
Cho-Liang Lin	Concert violinist
Bithiki Milkerji	Professor of Philosophy Hindu University, Benares
Lannon Walker	U.S. Ambassador to Senegal
Patrick Welsh (ex-Jesuit and lawyer)	English teacher at T.C. Williams High School Alexandria, Virginia

ER 2803X/3 87

The Director of Central Intelligence

Washington, D.C. 20505

July 22, 1987

Ms. Eva Popper
Vice President
Aspen Institute for Humanistic Studies
1000 North Third Street
Aspen, Colorado 81611

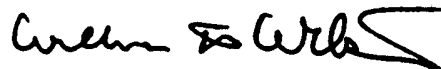
Dear Ms. Popper:

Many thanks for your letter of July 8th. I am very much looking forward to the Executive Seminar for CEOs, as well as seeing the participants in the other programs ongoing at that time.

I'd be delighted to make an informal talk on Thursday evening, August 27th, as you suggest. I have enjoyed these in the past and appreciate your wanting me to do it again. If for any reason you want to turn it into a duet or a seminar discussion, I'm flexible. In the meantime, I'll give some thought to what might be of interest and will be talking to you about it. I made my first talk since becoming Director of Central Intelligence last weekend at the Eighth Circuit Judicial Conference in Colorado Springs on the subject of covert action and the separation of power, making it a bit of a bicentennial presentation. I might build on that kind of an approach if you think it has some merit.

With best wishes,

Sincerely,


William H. Webster



B-800-15

The Director of Central Intelligence

ER 2803X/2 87

Washington, D.C. 20505

July 22, 1987

Mr. Lionel Landry
Director of Seminars
Aspen Institute for Humanistic Studies
Wye Plantation
Post Office Box 222
Queenstown, Maryland 21658


Dear Lionel:

I just thought I should respond to your letter of May 26th to be sure that you knew I was looking forward to being with you in August. When the seminar list of participants has been completed, I would appreciate having a copy.

Is there anything I can do for you while I am there?

Warm regards,

Sincerely,


William H. Webster

Enclosure

Aspen Institute for Humanistic Studies

1000 North Third St.
Aspen Colorado 81611 U.S.A.
303 925-7010

Cable: Aspeninst Colorado

July 8, 1987

The Honorable William H. Webster
Director
Central Intelligence Agency
Washington, DC 20505

Dear Judge Webster:

My colleagues and I very much look forward to seeing you in Aspen again the second half of August. That two-week time period will find in Aspen several of our most prestigious programs, including the special Executive Seminar for Chief Executive Officers that you will be co-moderating; our Justice and Society Seminar, with Justice Blackmun and Norval Morris leading the discussions, and our annual "U.S. and the World Economy" meeting, with a stellar group of policy makers from the U.S. and overseas, members of Congress, economists, bankers and other luminaries.

As you may recall from previous visits to Aspen, we offer a series of public lectures and/or panel discussions to the participants in our programs as well as the Aspen community every Tuesday and many Thursdays as well. My purpose in writing now is to ask if you might agree to close our Summer 1987 series with an informal talk on Thursday evening, August 27. I still remember an evening when you and Justice Blackmun shared the platform for a most stimulating discussion, and I hope very much that you will agree to my request.

Our public lectures begin at 8:30 p.m. in Paepcke Auditorium and conclude no later than 10:00 p.m. - earlier, if need be. I would suggest a talk of some 25 to 30 minutes, followed by questions if you are willing to entertain some. As for the topic, I leave that choice to you since you know the Aspen audiences and the kinds of things they would be interested in hearing about.

For your information, I enclose a list of the lectures on the schedule as of the moment.

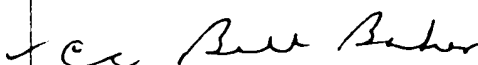
There is no urgency about a reply. I am quite prepared to wait until early August, or even until your arrival in Aspen, to fill in the "to be announced" slot on the schedule.

Thank you, and best personal regards.

Sincerely,



Eva Popper
Vice President



June 30, 1987

ASPEN INSTITUTE SUMMER 1987 LECTURE SCHEDULE
(Preliminary - Subject to Change)

(All lectures at 8:30 p.m. in Paepcke Auditorium unless otherwise noted)

Tuesday, June 30	ERNEST COREA, Special Assistant to the President, International Development Research Centre, "Full Stomachs and Free Minds"
Tuesday, July 7	NO LECTURE
Wednesday, July 8	THE HONORABLE ROY ROMER, Governor of Colorado
Tuesday, July 14	THOMAS A. HALSTED, writer, lecturer and consultant on foreign affairs
Tuesday, July 21	MORTIMER J. ADLER, "Diagrammatics: Form without Substance"
Thursday, July 23	THE HON. HELEN SUZMAN, M.P., South Africa
Tuesday, July 28	THE HON. JOHN PAUL STEVENS, Associate Justice, U.S. Supreme Court
Tuesday, August 4	DR. LEWIS M. BRANSCOMB, Director, Science, Technology and Public Policy Program, JFK School, Harvard University
Tuesday, August 11	<u>Music/Interview Program</u> in cooperation with MAA: Robert Sherman with Lynn Harrell, Mischa and Cipa Dichter
Thursday, August 13	MORTIMER J. ADLER, "The Humanities and Humanistic Studies"
Tuesday, August 18	NORVAL MORRIS, University of Chicago Law School, "Blacks and Crime in America"
Thursday, August 20	<u>Aspen Strategy Group</u> panel
Tuesday, August 25	<u>U.S. and the World Economy</u> panel
Thursday, August 27	TO BE ANNOUNCED

Aspen Institute for Humanistic Studies

Wye Plantation
P.O. Box 222
Queenstown, Maryland 21658
301 827-7168
TELEX 757931

May 26, 1987

The Honorable William H. Webster
Director
Central Intelligence Agency
Washington, D.C. 20505

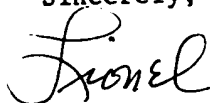
Dear Bill:

On the assumption--happy and, I hope, not unwarranted--that your interest remains strong in attending our Executive Seminar in Aspen as a resource person (August 16 to 29), I enclose the book of readings on which the seminar discussions will be based.

You will notice after only a brief glance that you have been through much of this material with us before. It shouldn't hold much of either surprise or novelty as reading matter, although surprise and novelty do constantly arise in the seminar discussions themselves, as I'm sure you will recall.

We wish you well in your new undertakings, which reassure us.

Sincerely,



Lionel Landry
Director
Seminars

LL:ck

Enclosure: Executive Seminar Readings



SUMMER, 1987

TO: PARTICIPANTS IN THE ASPEN INSTITUTE SEMINARS IN ASPEN,
COLORADO

We are pleased that you will be joining us in Aspen for participation in an Aspen Institute Seminar. Enclosed are your readings and other information which should be helpful to you in planning your visit.

READINGS

There are five books enclosed: Aspen Institute Executive Seminar Readings, the Contemporary Issues Volume, Billy Budd, The Visit, and Sophocles I. The seminar assignments are the first four books in their entirety and "Antigone" in Sophocles I. Please notify us immediately if any of the books are missing.

We strongly urge participants to complete all the assigned readings before they come to Aspen. Past participants have suggested that we emphasize the importance of close reading, note taking and underlining, as well as the fact that if you leave your reading until the seminar is underway, you will have to sacrifice participation in other activities. Past experience has shown that couples find it enjoyable to read and discuss the texts together before their trip to the Institute.

SPOUSES

A second set of reading materials is enclosed for those spouses who are attending the seminar as auditors. (Spouses attending as full participants are being sent their readings under separate cover.) If your spouse does plan to accompany you to Aspen and the readings are not enclosed, please call us at Wye Plantation (301) 827-7168 and they will be sent promptly.

Auditing spouses are not assigned a designated place at the seminar table, but are encouraged to attend all sessions of the seminar. Even if they do not plan to spend time in the seminar room, they will probably enjoy reading these materials in preparation for their trip to the Institute.

SCHEDULE

Please plan to arrive in Aspen by 5:00 p.m. Sunday. Since the Institute's administrative offices are closed on weekends, please proceed to the front desk of the Aspen Meadows for official check-in.

The opening reception with dinner following will commence at approximately 6:15 p.m. If you arrive later than 7:30 p.m., please go directly to dinner where you will be seated with other members of your seminar group.

Participants depart Aspen following lunch on the second Saturday.

ACCOMMODATIONS AND MEALS

Most participants accompanied by a spouse only (or unaccompanied) will be housed on-campus at the Aspen Meadows, the Institute's housing facility. The Institute fee covers room and meals at the Aspen Meadows commencing with dinner on the opening Sunday, and concluding with lunch on the final Saturday.

The Aspen Meadows dining room serves as a commons room for the seminar during its use by our seminar participants. The cost of meals at the Meadows for a participant and spouse is covered in the Institute fee and everyone is encouraged to take all of their meals with the group. The Executive Seminars program is unable to give any credit for meals not taken at the Meadows. Should children wish to join families for meals at the Meadows, their charges will be made on a per-meal basis.

Anyone wishing to arrive earlier or stay beyond the conclusion of the seminar should contact the Aspen Institute Housing Office in Aspen as soon as possible (303-925-7010). If space is available and you opt to arrive early or stay late, you will be billed separately upon departure.

Participants accompanied by children to Aspen may have to be housed off-campus in a condominium/apartment, depending on availability at the Aspen Meadows. Our housing office in Aspen should be contacted as soon as possible if you plan to bring children so that suitable arrangements can be made for your accommodation. Fee paying participants will receive a credit of \$800 toward the cost of off-campus housing.

Please indicate on the attached transportation sheet if you plan to arrive early, depart late, and if you are bringing children or additional family members.

CHILDREN

Children are welcome to take part in any extracurricular activities organized for participants. Young adults interested in auditing the seminar sessions are encouraged to do so. If you are bringing younger children it will be necessary to retain a sitter each day in order for you and your spouse to be involved completely in the seminar and all the other activities. Many couples find it more convenient to bring a sitter to Aspen. Should this be impossible, our housing office will supply you with a list of potential sitters for your consideration. However, the housing staff is unable to assume an active role in locating a sitter for you. Child care is also available through local professional organizations, a list of which will be supplied upon request.

Babysitting fees in the Aspen area range from \$5 to \$8 per hour and day care from \$25 to \$40 per day.

OPTIONAL ACTIVITIES

Aspen and the surrounding area offer a wide variety of activities to appeal to just about everyone. There are Opera-House tours, art and historical museums, galleries, fine shopping and dining for your pleasure during your stay in Aspen.

To help participants enjoy their Aspen experience, the Institute organizes a variety of activities of which they may avail themselves, if they wish, such as white-water rafting on the Colorado River and jeep-trips into the Rockies. Participation in these is optional and a per-person charge is made. Participants attending Aspen Musical Festival concerts or engaging in tennis, golf and other such activities should be aware, also, that charges for these are not funded by the Institute.

Detailed information in recreational activities will be available upon your arrival in Aspen.

ASPEN MEADOWS HEALTH CENTER

You are encouraged to make use of the facilities at the Aspen Meadows Health Center. Please bring appropriate clothing.

COMMUNICATIONS

Since there are no phones located in the seminar rooms, we suggest that all business calls to or from Aspen be made prior to or after seminar hours. Participants residing at the Aspen Meadows may be reached at 303-925-3426. Upon arrival in Aspen, those housed off-campus should inform their offices and homes of their Aspen numbers. Emergency calls may be directed to the office of the Aspen Institute at 303-925-7010. Aspen is on Mountain Daylight time.

Mail should be sent care of the Aspen Institute, 1000 North Third Street, Aspen, Colorado 81611, and may be picked up daily in the Institute library.

TRANSPORATION

If you plan to drive to Aspen on your own, please proceed directly to the Aspen Meadows (map enclosed). If you wish, the Aspen Meadows will meet you upon arrival at the airport. Courtesy van service is provided and it is not necessary to rent automobiles, though some, particularly those with families, prefer the added convenience of their own car. In no instance will the Aspen Institute be able to subsidize the cost of rental cars for participants.

Please complete and return the enclosed transportation sheet. If there is no driver waiting for you when you arrive, please phone the Aspen Meadows at 925-3426 and transportation will be dispatched promptly.

APPROPRIATE CLOTHING

Dress at the seminars is informal and casual. For some occasions, such as the opening reception and dinner, a group dinner in Aspen and the closing dinner, sport coats and ties for the gentlemen and cocktail dresses for the ladies are appropriate.

EFFECTS OF HIGH ALTITUDE

Especially at high altitudes, recreational opportunities require physical demands from your body. The effects of high altitude vary from individual to individual and cover a variety of symptoms. The two main changes in the environment, not present at sea level, are decreased oxygen content and decreased humidity or moisture content in the surrounding air. A sudden ascent from sea level to a high altitude can produce symptoms of nausea, insomnia, shortness of breath, headache or nasal congestion.

The Colorado Heart Association recommends that you keep physical exertion to a minimum the first day. Eat lightly, drink plenty of fluids and use alcohol moderately. If symptoms develop that worry you, do not hesitate to contact a local physician. The Institute staff will be happy to recommend a physician to you.

MEDICAL INSURANCE

We regret that the Aspen Institute is not able to provide medical (health) insurance for participants in Aspen Institute activities. Therefore, all participants and their family members, whether U.S.- or overseas, should carry their own health insurance so that they will be protected if they become ill during an Aspen Institute activity.

Because hospital and other medical costs in the United States are relatively high, foreign nationals are especially urged to take out health insurance prior to their arrival in the United States, possibly as part of a travel insurance policy issued by American Express or another agent.

We look forward to welcoming you to the Aspen Institute and we know that you can look forward to a very special and rewarding experience.

Aspen Institute Seminars

PRELIMINARY SCHEDULE

Opening Sunday

6:15 - 7:30 p.m.
7:30 p.m.

Opening reception
Dinner

Monday through Saturday

7:30 - 8:15 a.m.

Co-ed exercise class, Health Center

7:30 - 9:30 a.m.

Aspen Meadows open for Breakfast

9:15 a.m. - 12:30 p.m.
(15-minute coffee break)

Seminar Session

12:30 - 2:00 p.m.

Aspen Meadows open for Lunch

2:00 - 6:30 p.m.

Time generally available for personal review of readings. Seminar sessions will be held on three afternoons, and other special events will be scheduled during the time period.

6:30 - 10:00 p.m.

Aspen Meadows open for Dinner

8:30 - 10:00 p.m.

Lectures (Tuesdays and Thursdays)
Open to the Public

Second Sunday

No scheduled events.

Aspen Meadows open for meals.

Closing Friday

7:30 p.m.

Final banquet - Aspen Meadows

Closing Saturday

9:15 a.m. - 12:00 p.m.

Final seminar session

Participants depart Aspen following Lunch.

During the course of your 13-day stay in Aspen, additional activities in the form of lectures, concerts and outings will be scheduled. You will receive a complete schedule upon your arrival.

GENERAL INFORMATION ON ASPEN

The beautiful Roaring Fork Valley provides the perfect setting for the historic town of Aspen. Founded in 1879 by prospectors searching for silver, the town always has enjoyed a unique reputation. Fortunes were made overnight as mines numbering in the hundreds produced millions of dollars worth of silver. Fine homes were built and many remain today as perfect examples of Victorian architecture. Modern-day Aspen is an amalgam of history and contemporaneity set in the midst of natural beauty on every side.

CLOTHING: Aspen's summer weather is warm and dry with temperatures occasionally as high as 90 degrees during the day. At this altitude (8,000 feet) the sun is very bright and you will probably need sunglasses and a hat. Brief afternoon showers do occur so we suggest you bring a raincoat or umbrella. It is considerably cooler in the evenings with temperatures dropping to 50 degrees and below, so a warm sweater or jacket should also be brought along.

Aspen has a very informal atmosphere. Dress is also informal at the seminar sessions, but men may wish to have a sportjacket for receptions and dinner although it is not a requirement in our dining room. Women likewise may want to bring along a dress for evening wear, but slacks, jeans, - whatever makes you comfortable - is appropriate during the daytime.

Although golf, tennis, and fishing equipment can be rented in the town, you might want to bring your own clothing for recreational activities, including shoes for tennis, running and hiking. There might be occasions, including rafting and mountain hiking, when you will be best served by your oldest and most comfortable clothing.

ASPEN HEALTH CENTER: The Health Center Program is an integral part of the Executive Seminar experience and we strongly encourage all participants and spouses to join in the daily exercises there. Programs are conducted for men and women and no special clothing is needed. The Health Center Program is designed to complement the very different interactions of the seminar room and to round out the total experience in Aspen for participants.

ASPEN MUSIC FESTIVAL: The Aspen Music Festival, one of the most distinguished festivals in the nation, was founded in 1949. It is possible to attend some kind of concert almost every day of the week. A typical summer includes artists such as Pinchas Zuckerman, Misha Dichter, Lynn Harrell, Oscar Ghiglia, Lillian Kallir, and Claude Frank.

BALLET ASPEN: Ballet Aspen has been performing in the summer since 1970. The official professional ballet company of the Rocky Mountain region, Ballet Aspen presents a varied repertoire of traditional and new ballets to enthusiastic audiences and critical acclaim from July through August.

OTHER RECREATIONAL ACTIVITIES: Other recreational activities in the Aspen area are extensive and varied. The following brief outline will give you an idea of what to expect.

Tennis - There are six all-weather doubles tennis courts on campus. Rental equipment is available and advance reservations are required.

Swimming - A heated pool is open through the summer for Institute guests.

Golf - There is an 18-hole Municipal Golf Course just outside the town on Highway 82. Another 18-hole golf course is located at the Snowmass Country Club at West Village (Snowmass-at-Aspen.)

Fishing - There are four major trout streams and several small lakes in the Aspen area. The Roaring Fork River has a "flies only" section adjacent to the Aspen Meadows. Rainbow and Brook trout are predominant.

Hiking, Riding, and Jeeping - Several stables are located in the Aspen area. The surrounding mountains provide wonderful country for both riding and hiking. Jeep trips are also available for touring back into the high country.

A growing, popular pastime is river-rafting and there are several organizations with experienced guides which take group trips on the Roaring Fork and Colorado rivers. For the more adventurous kayaking and hang gliding are available. For the spectator there are rodeos, horseshows, rugby, and baseball games and other special events scheduled throughout the summer. The Aspen Chamber of Commerce has information on all these activities and can furnish schedules and answer any questions you may have.

TRANSPORTATION

Air - United Express (United Airlines) and Continental Connection (Continental Airlines) have daily scheduled flights between Denver and Aspen. Reservations may be made through any of the national airlines flying into Denver or through your local travel agent. Flying time between Denver and Aspen is approximately 45 minutes.

Automobile - Scenic routes to Aspen are maintained year-round from Denver via the Eisenhower Tunnel to Glenwood Spring (I-70 to U.S. 6 and 24) - 217 miles; from Colorado Springs via Leadville-257 miles; from Grand Junction (on I-70) - 134 miles; and from Glenwood Springs to Aspen (Highway 82) - 41 miles.

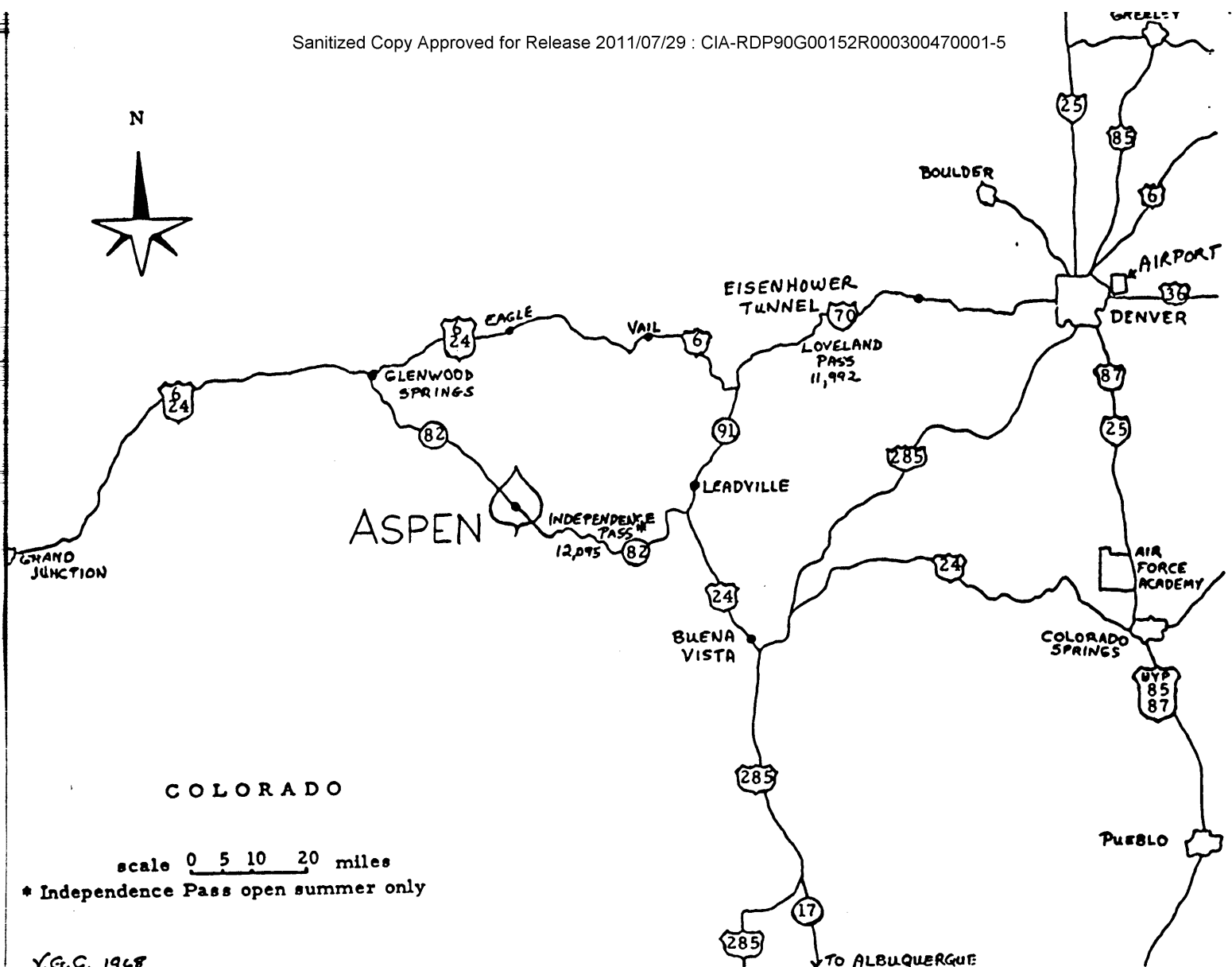
An alternate shorter route from Denver to Aspen over Independence Pass (Highway 82) is usually open from June through October. The road is paved but narrow in spots and crosses the Continental Divide at 12,000 feet with many magnificent views. The approach to the

pass is via I-70 and U.S. Highway 91 through Leadville and Twin Lakes. Hertz, Avis, National and Budget have offices at the Denver airport and in Aspen. Approximate driving time from Denver to Aspen is four hours.

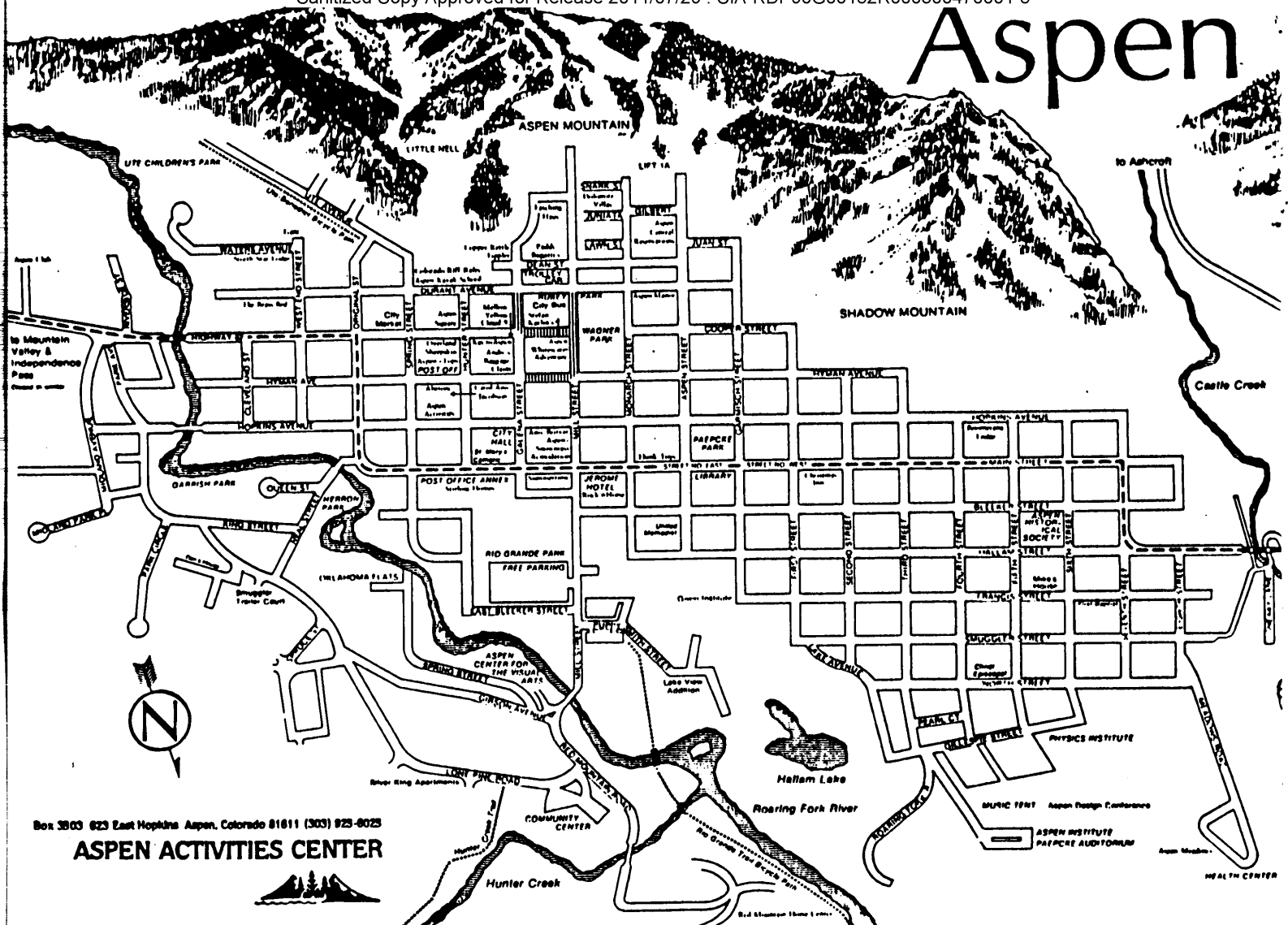
Railroad and Bus Routes - AMTRAK provides rail service between Denver and Glenwood Springs. Consult AMTRAK for their schedule. Daily bus service is available between Denver and Aspen (via Glenwood Springs.) Continental Trailways can provide service to and from the airport in Aspen.

Taxis - The Mellow Yellow Taxi Company (303-925-2282) and High Mountain Taxi (303-925-8294) will meet trains and buses at Glenwood Springs by appointment. They also provide service to and from the airport in Aspen.

Transportation in Aspen - Most of your traveling in Aspen will be for short distances. Participants in the Executive Seminar are provided with free transportation as required to and from the Aspen airport as well as to the center of town and between the Institute campus and dining or living facilities.



Aspen



Box 3503 623 East Hopkins Aspen, Colorado 81611 (303) 925-6025
ASPEN ACTIVITIES CENTER

Rev 87

Please return this form to:

William E. Tharp
Registrar and Director of Fellowships
ASPEN INSTITUTE FOR HUMANISTIC STUDIES
P. O. Box 222
Queenstown, Maryland 21658
(301) - 827-7168

SEMINAR PARTICIPANT INFORMATION

Name in full _____

Preferred first name (if different) _____

Professional Affiliation _____

Position _____

Business Address _____

City _____ State _____ Zip _____

Home Address _____

City _____ State _____ Zip _____

Business Telephone _____ Home Telephone _____

Which is Preferred address? _____

Arrival Date _____ Departure Date _____

Dates of enrollment in seminars _____ to _____

Will your spouse accompany you? _____

Spouse's name _____

Professional Affiliation (if any) _____

Position _____

Name (s), Age (s), and Sex of child (ren) accompanying you _____

*** Please attach a copy of your resume if one has not already been sent.

TRANSPORTATION INFORMATION SHEET

Please fill out this sheet and return as indicated below:

Name of Participant	others accompanying you (relationship)
	Name
	Name

ARRIVAL

I (We) plan to arrive in Aspen on (date) _____

By Air Airline (into Aspen) and Flight Number _____

Arrival Time _____

By Train Railroad _____

Arrival Time _____

Other _____

I (we) would like to be met upon arrival _____

I (we) will have a rental car or have made other
arrangements to be met _____

DEPARTURE

I (we) plan to leave Aspen on (date) _____

By Air Airline (from Aspen) and Flight Number _____

Departure Time _____

By Train Railroad _____

Departure Time _____

Other _____

Please return this form to:

ASPEN INSTITUTE HOUSING OFFICE
ASPEN INSTITUTE FOR HUMANISTIC STUDIES
1000 NORTH THIRD STREET
ASPEN, COLORADO 81611

Rev 87